

Name of meeting: Health and Adult Social Care Scrutiny Panel

Date: 7th October 2021

Title of report: Refreshing the Kirklees Joint Health and Wellbeing Strategy

Purpose of report:

To seek the Panel's view on the proposed approach to developing the Joint Health and Wellbeing Strategy in conjunction with the Economic Strategy and Inclusive Communities Strategy, and to give the Panel the opportunity to inform the high-level aspirations and ambitions for health and wellbeing over the next 5/10 years.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	Not Applicable
Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)</u> ?	No Private Report/Private Appendix – No
The Decision - Is it eligible for call in by Scrutiny?	Not Applicable
Date signed off by <u>Strategic Director</u> & name	Rachel Spencer-Henshall 23 September 2021
Is it also signed off by the Service Director for Finance?	Not applicable
Is it also signed off by the Service Director for Legal Governance and Commissioning?	Not applicable
Cabinet member portfolio	Cllr Musarrat Khan

Electoral wards affected: All

Ward councillors consulted: Not applicable

Public or private: Public

Has GDPR been considered? No personally identifiable data has been included in this report

1. Summary

1.1 Background

The Health and Wellbeing Board has a statutory responsibility to develop, publish and own the Joint Strategic Assessment and Joint Health and Wellbeing Strategy (JHWS) for Kirklees:

- The current Kirklees Joint Health and Wellbeing Strategy ([link](#)) was approved by the Board in 2014. In September 2020, the Board agreed that a refresh of the Joint Health and Wellbeing Strategy should be undertaken in 2021/2.
- The Board endorsed the updated Joint Strategic Assessment overview ([link](#)) at the March 2021 Board meeting.

Taken together these provide the overarching framework for planning, commissioning and delivery of services that impact on the health and wellbeing of the whole population, not just health and care services. The associated Health and Wellbeing Plan provides the 'place-based plan' for health and care services in Kirklees ([link](#)).

The context within which the Joint Health and Wellbeing Strategy is being developed has changed significantly. Some of the key changes include:

- Covid-19 and its wide-ranging impacts
- the development of new structures such as the West Yorkshire Integrated Care System, Primary Care Networks, Provider Collaboratives and Alliances and bringing together commissioners and providers in the Kirklees Integrated Health and Care Leadership Board
- increasing focus on place-based working and co-production
- recognition of the needs to tackle climate change, and
- perhaps most significantly a system-wide recognition that inequalities have been highlighted and exacerbated by Covid and this requires a system-wide response. Part of this response will be through the work of Kirklees Inclusion Commission.

1.2 Developing the JHWS and other top-level strategies

The Kirklees Partnership has endorsed an approach to developing an inter-linked set of three top-level strategies covering Health and Wellbeing, Economy and Inclusive Communities.

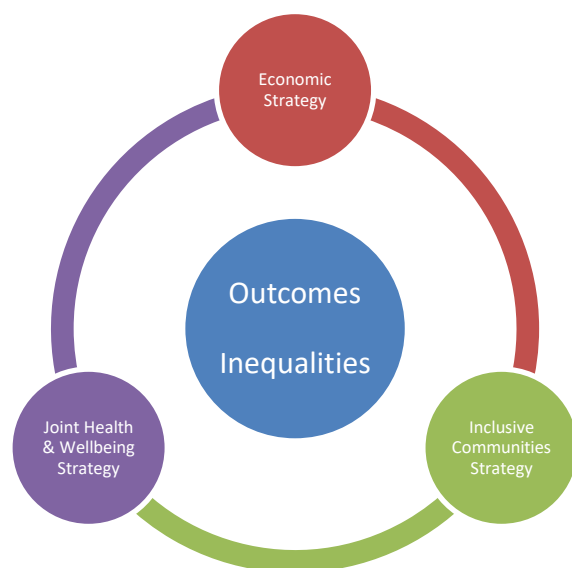
Each strategy will set out:

- what we want to achieve and
- the way we will work (including place-based emphasis)

The strategies will be supported by sector specific plans that set out:

- how the sector will contribute to delivering the 3 strategies
- what the 'asks' are of others
- shorter term actions and milestones.

The Health and Wellbeing Plan will be the health and care sector's plan.



This approach presents a number of opportunities such as:

- a common focus on the Kirklees outcomes and inequalities in those outcomes
- a single conversation with communities/places
- sector specific conversations across the scope of the 3 strategies
- join up on content highlighting key areas of connectivity and overlap
- join up on landing them across a range of partnership arrangements
- clarifying and streamlining governance for the 3 strategies.

1.3 Issues to be addressed in the JHWS development process

The discussions so far have highlighted several issues that should inform the next stage of development of the JHWS. Notably, that the vision in the current JHWS remains relevant and will not need any fundamental changes, and that the outcomes and system changes set out in the JHWS have provided a focus for action during the lifespan of the strategy and remain important 'work in progress'. Similarly, the values, behaviours and leadership principles in the Health and Wellbeing Plan remain useful but need updating to reflect the new context. However, there are several issues that have come to the fore more recently:

- Focus on prevention - tackling the underlying causes
- Personalisation and health literacy
- Co-production
- Locality working
- Place based system planning
- Shift to provider collaboratives and alliances
- Developing new service delivery models, including community-based health and care
- Responding to the Climate Emergency
- Telling the Kirklees story
- The development of the West Yorkshire integrated care system, and the need to collaborate with partners to ensure we maximise the benefits of these emerging structures.

1.4 Engagement in the JHWS development process

Developing the strategies together will facilitate engagement with citizens, stakeholders and businesses that is focused on the issues relevant to them and will ensure cross cutting themes are drawn from the analysis of engagement activity. It will ensure a consistent intelligence base that informs action.

A shared engagement plan is in development setting out activity that will be undertaken across the Autumn and Winter which will wherever possible

- Draw on existing intelligence and insight e.g. the reports produced by Healthwatch and health and care partners on peoples experience of care, the place-based insights generated through the use of the [Place Standard](#), the next CLiK survey that will be run over October/November etc
- Use existing for a to gather people's views and ideas – an engagement pack is being produced to support this (Appendix 1). The pack will be presented to the Panel during the meeting.

2. Information required to take a decision

This report is submitted for information only.

3. Implications for the Council

3.1 Working with People

The JHWS engagement process, and the refreshed JHWS, will have co-production its core.

3.2 Working with Partners

The key partners in the health and wellbeing system have a duty to collaborate in developing and having regard to the JHWS. This has been recently restated in the guidance supporting the development of Integrated Care Systems and Place Based Partnerships.

3.3 Place Based Working

The JHWS engagement process will draw on the existing and ongoing work in localities and neighbourhoods such as Primary Care Network development, and as described above it is anticipated that the refreshed JHWS will strengthen the commitment to locality working

3.4 Climate Change and Air Quality

This is recognised as a gap in the current JHWS, but the refreshed JHWS with set out the importance of action on climate change and air quality to improving health and wellbeing.

3.5 Improving outcomes for children

The JHWS is for the whole population of Kirklees. One of the proposals is to adopt a life-course approach as described in the Director of Public Health's Annual Report – see page 7 ([link](#)). This will help strengthen the focus on children and young people, along with the shared outcomes which explicitly reference key outcomes for children - 'best start in life', 'aspire and achieve' etc.

3.6 Other (e.g. Legal/Financial or Human Resources) Consultees and their opinions

None

4 Next steps and timelines

All three strategies are being developed on a timeline that will see their sign off by Spring 2022.

5 Officer recommendations and reasons

The panel are asked to

- a) comment on the proposed approach to developing the Joint Health and Wellbeing Strategy in conjunction with the Economic Strategy and Inclusive Communities Strategy,
- b) share their views on what our high-level aspirations and ambitions for health and wellbeing should be for the next 5/10 years.

6 Cabinet Portfolio Holder's recommendations

Not applicable

7 Contact officer

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Alex Chaplin, Strategy and Policy Officer Alex.Chaplin@kirklees.gov.uk
Jo Hilton-Jones, Public Health Manager JoL.Hilton-Jones@kirklees.gov.uk

8 Background Papers and History of Decisions

Kirklees Joint Health and Wellbeing Strategy 2014-2020 ([link](#))
Kirklees Joint Strategic Assessment overview ([link](#))
Kirklees Health and Wellbeing Plan - the 'place-based plan' for health and care services in Kirklees ([link](#)).

9 Service Director responsible

Rachel Spencer-Henshall
Strategic Director – Corporate Strategy, Commissioning and Public Health

Appendix

Engagement slide pack